

**BOARD OF DIRECTORS MEETING  
FRIDAY 9 December 2016**

Please find attached the agenda for the next meeting of the Board of Directors. The meeting will take place in the **Board Room, Kent & Canterbury Hospital, Ethelbert Road, Canterbury, CT1 3NG**, commencing at **09:30**

**AGENDA**

- |    |  |                   |                  |                                     |
|----|--|-------------------|------------------|-------------------------------------|
| 1  | Chairman's Welcome   |                   |                  |                                     |
| 2  | Apologies for Absence  |                   |                  |                                     |
| 3  | Declaration of Interests   |                   |                  |                                     |
| 4  | Minutes of the previous meeting held on 7 October 2016                 |                   |                  |                                     |
| 5  | Matters arising from the public minutes of 7 October 2016              |                   |                  |                                     |
| 6  | Patient Story  |                   | <b>BoD 90/16</b> | Chief Nurse and Director of Quality |
| 7  | Chief Executive's Report   |                   | <b>BoD 91/16</b> | Chief Executive                     |
| 8  | Risk Appetite Session Notes  | <b>Decision</b>   | <b>BoD 92/16</b> | Chief Nurse and Director of Quality |
| 9  | Highest Mitigated Risks  | <b>Discussion</b> | <b>BoD 93/16</b> | Chief Nurse and Director of Quality |
| 10 | Board Assurance Framework and Delivery of Annual Priorities: Quarter 2 | <b>Discussion</b> | <b>BoD 94/16</b> | Trust Secretary                     |

11	Board Committee Feedback:			Board Committee Chairs
	11.1 Finance and Investment Committee	<b>Discussion</b>	<b>BoD 95/16 (To Follow)</b>	
	11.2 Quality Committee	<b>Discussion</b>	<b>BoD 96/16 (To Follow)</b>	
	11.3 Strategic Workforce Committee	<b>Discussion</b>	<b>BoD 97/16</b>	
	11.4 Integrated Audit and Governance Committee	<b>Discussion</b>	<b>BoD 98/16 (To Follow)</b>	
	11.5 Charitable Funds Committee	<b>Approval</b>	<b>BoD 99/16</b>	
	11.6 Report from the Nominations Committee	<b>Decision</b>	<b>BoD 100/16</b>	
	11.7 Report from the Remuneration Committee	<b>Discussion</b>	<b>BoD 101/16</b>	
12	Integrated Performance Report	<b>Discussion</b>	<b>BoD 102/16</b>	Director of Finance and Performance  Chief Nurse and Director of Quality  Chief Operating Officer  Director of HR
13	Trust Improvement Plans:			
	13.1 CQC Improvement Plan & Update	<b>Discussion</b>	<b>BoD 103/16</b>	Chief Nurse and Director of Quality
	13.2 Emergency Care Recovery Plan	<b>Discussion</b>	<b>BoD 104/16</b>	Chief Operating Officer
14	Communications and Engagement Update	<b>Approval</b>	<b>BoD 105/16</b>	Director of Communications
15	Medical Director's Report	<b>Discussion</b>	<b>BoD 106/16</b>	Medical Director
16	Medical Revalidation	<b>Discussion</b>	<b>BoD 107/16</b>	Medical Director
17	Feedback from Council of Governors:			Chair
	17.1 Report from the full Council meeting held on 24 November 2016	<b>To Note</b>	<b>BoD 108/16</b>	
	17.2 Feedback from NEDs attending CoG Committees	<b>Verbal</b>		
18	Any Other Business			
19	<b>QUESTIONS FROM THE PUBLIC</b>			

**Date of next meeting in public: Friday, 10 February 2017, Lecture Theatre, Queen Elizabeth the Queen Mother Hospital, Margate CT9 4BG**