## EAST KENT HOSPITALS UNIVERSITY NHS FOUNDATION TRUST

REPORT TO: BOARD OF DIRECTORS MEETING – 30<sup>th</sup> October 2014

REPORT FROM: FINANCE & INVESTMENT COMMITTEE -

28<sup>th</sup> October 2014 MEETING

PURPOSE: Information

## **SUMMARY OF KEY AGENDA ITEMS AND BUSINESS:**

The meeting reviewed the following matters

- Performance for the period ended September: The Committee received a
  detailed update on performance. There were 6 cases of C-Diff in September.
  There was a detailed discussion on the Referral to Treatment (RTT) pathway.
  Activity in September 2014 has over performed or is in line with contract for
  every point of delivery. Overall performance on the scorecard is rated as red
  due to red ratings in the Effectiveness and Finance domains.
- Finance Performance for period ended September:-
  - YTD the Trust's income and expenditure position was behind plan.
  - Temporary staff expenditure continues to be the biggest single pressure. Continued efforts are still needed to reduce current levels.
  - o The Continuity of Service Rating of 4 was in line with plan.
  - The year end forecast is a £2.9M deficit, principally due to the expected impairment on the Dover Hospital.
- Service Improvement Efficiencies Update :-
  - The Committee received a presentation on the latest performance against the efficiency programme. There was particular discussion regarding areas of slippage. Performance against the cost improvement programme was discussed was expected to be £5.6M short but other actions discussed by the Executive Team and Management Board could reduce this by up to £1M.
- Monitor return Q2 2014/15:- The Quarter 2 submission to Monitor was discussed and recommended for approval at the October Trust Board.
- Capital Report Q2 2014/15:- A paper on progress against the capital programme was received and approved. This included a detailed update on schemes of particular note. Overall the programme was broadly in line with plan.
- Board Assurance Framework Return Q2 2014/15:- The Committee considered the return to Monitor and discussed the risks. It amended the return to clarify some of the narrative and recommended the return for approval by the Trust Board.

- GP Referrals Database:- A presentation of the database developed by the Trust to analyse referrals by GP practice and specialty along with key trends was received. There was discussion on how CCGs are using this information.
- 2015/16 Contract Form:- The Committee discussed a paper outlining the potential contract values and contract form as well as the risks for 2015/16.
   The FIC agreed discussions in regard to a Managed Contract could begin.
- Commercial Tenders:- The Committee considered a paper on tenders currently advertised.
- ICT Review Update:- A presentation on the review was given. This included the background and current position. The Committee discussed the proposed plan and agreed for a paper to be presented to the November FIC.
- Post Project Evaluation of Business Cases:- The Committee received a paper and supporting on the benefits realisation of business cases it had approved. The presentation also covered lessons learnt from a detailed review undertaken by the Strategic Investment Group, Benefits Realisation Group and the Trust's Internal Auditors of a sample of business cases and whether the stated benefits had been delivered.