EAST KENT HOSPITALS UNIVERSITY NHS FOUNDATION TRUST

REPORT TO: COUNCIL OF GOVERNORS – 16 MARCH 2015

REPORT FROM: CHAIR OF THE STRATEGIC COMMITTEE

PURPOSE: Information

The Committee met on 17th February: 6 members attended, together with the Chair of the CoG (Nicholas Wells), our 'aligned' Non Executive Director (Jonathan Spencer) and Rachel Jones (RJo) (Director of Strategy), and Karen Miles (KM), (Associate Director of Operations).

The proposal for an "Interim two site model", to be implemented in Phase 1 (2016/17) was discussed in the context of the end point of the "single emergency and high risk hospital" (as previously tabled at the Cog meeting in January - "5 year Strategic Initiatives Table"). The risks of this "interim model" becoming the final arrangement were outlined and considered, as were the complexities of presenting the entirety of this strategy to staff and the general public in the public consultation presently anticipated in June.

A new tool for measuring the number of high acuity beds available against those needed was being developed and tested and this is to be presented to the March Clinical Advisory Board Meeting.

The Base Sites Model was discussed and it was noted that the size and the services to be provided from these would depend on the number of high acuity beds needed.

KM presented a detailed update of the Seasonal Pressures Update Plan presented to Governors in August 2014, when risks and service pressures were flagged up. The impact of high activity flows on A&Es had been considered with all 4 CCGs and mitigating actions planned. Though the Trust remained currently in a state of 'business continuity' major (internal) incidents had been avoided since April 2014. The particular recurring bed pressures of March were explained: requirements to achieve challenging year end elective targets conflicting with sustained emergency admissions and interruption of flows by deficits in community placements.

The chair of the committee with Brian Glew were collecting comments from Governors on Version 6 of the Trust's annual "Strategic Operational Plan" and would circulate a draft of the Monitor required Governors View to all Governors for further comment and then submit the final "View" to the Finance Team for further consideration by the Finance and Investment Committee and then the Board of Directors.

Members thanked Jocelyn Craig and Alan Hewett for their considerable contributions to the Committee and to the Trust on their resignations and noted that Governors would be circulated in March for applications to at least 2 vacancies.

COG ACTION REQUIRED:

To note the report.