

Financial Update For December 2014



East Kent Hospitals University NHS Foundation Trust

Overview

- Month 9 EBITDA is £2.5m adverse to plan
- Year to date EBITDA is £6.1m adverse to plan
- Forecast year end EBITDA £8.9m adverse
- Year end forecast deficit moved from £2m to £8.8m (£7.9m adverse to plan)
- COSR moved from 4 to 3
- Cash is £1.2m above plan



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Putting patients first

Main Drivers

- Two in month hits to income £0.9m provision for assumed non-receipt of RTT funding; £0.5m high cost drugs, provision against non-payment.
- Expired aseptic drug write-offs, premium pay costs incurred in delivering operational performance, and poor CIP performance, partially offset by the benefit of non-recurrent income streams.
- Divisional performance now £2.4m adverse YTD
 - ULTC £(1.9)M (Ward Nursing/Medical Locums).
 - Support Services £(2.2)M (Aseptic Suite Drugs, isotope purchases).
 - Strategic Development £(0.4)M (Car Parking)
 - Specialist £1.4M, Surgery £0.5M
- Centrally held CIP delivery £(5.4)M. YTD

(Workforce, Service Improvement, SLR and procurement).



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Risks and Other Issues

- Divisional spend not matching chargeable activity
 - Continuing deterioration in some YTD positions

Central CIP shortfalls remain

- Current forecast shortfall £(6.4)M
- Other Risks
 - 13/14 contract settlement not final
 - Spend required to address CQC issues
- Key actions to get closer to plan? maintain focus on CIP's, esp central schemes; manage financial impact pf operational pressures
- Only partial mitigation via Contingency





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ADJUSTED INCOME & EXPENDITURE PERFORMANCE SUMMARY 2014-15 (Unconsolidated) YTD AP9

| | Year To Date | | | | | | | | | |
|-----------------------------------|--------------|---------|---------|----------|---------|----------|--|--|--|--|
| Statement of Comprehensive Income | Plan | Remove | Remove | Adjusted | Actuals | Variance | | | | |
| | | КРР | SACP | Plan | | | | | | |
| | £000 | £000 | £000 | £000 | £000 | £000 | | | | |
| | | | | | | | | | | |
| Corporate & SLA Income | 364,509 | (8,177) | | 356,332 | 363,361 | 7,029 | | | | |
| Other Income | 33,342 | (1,296) | (2,295) | 29,752 | 31,271 | 1,520 | | | | |
| Total Income | 397,851 | (9,473) | (2,295) | 386,083 | 394,632 | 8,549 | | | | |
| Total Expenditure | 371,586 | (9,473) | (2,295) | 359,818 | 378,990 | (19,172) | | | | |
| EBITDA Before Contingency | 26,266 | | | 26,266 | 15,643 | (10,623) | | | | |
| Contingency | 4,254 | | | 4,254 | | 4,254 | | | | |
| EBITDA | 22,012 | | | 22,012 | 15,643 | (6,369) | | | | |



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| Baseline high risk CIPs: | <u>3rd July</u> | July FIC | Aug FIC | Oct FIC | Nov/Dec | <u>Var</u> |
|--|-----------------|----------|---------|---------|---------|------------|
| | £k | £k | £k | £k | £k | £k |
| UC<C (inc Div and Service improvement schemes) | 1,554 | 1,250 | 739 | 159 | 68 | 91 |
| Surgical (inc service improvement scheme) | 500 | 200 | 200 | 0 | 0 | 0 |
| Strategic Development (inc supplies schemes) | 640 | 300 | 300 | 0 | 0 | 0 |
| Workforce (inc Cons pay schemes) | 1,623 | 1,115 | 973 | 1,483 | 1,491 | (8) |
| Service Improvement | 1,428 | 528 | 900 | 1,128 | 1,273 | (145) |
| Service Line reporting SLR | 1,500 | 1,500 | 1,500 | 2,000 | 2,000 | 0 |
| Product standardisation | 500 | 500 | 500 | 500 | 500 | 0 |
| Procurement | 410 | 150 | 345 | 345 | 413 | (68) |
| Private patients | 350 | 0 | 0 | 0 | 0 | 0 |
| Totals | 8,505 | 5,543 | 5,457 | 5,615 | 5,745 | (130) |

