## EAST KENT HOSPITALS UNIVERSITY NHS FOUNDATION TRUST

REPORT TO: COUNCIL OF GOVERNORS

DATE: 9 JULY 2015

SUBJECT: REPORT FROM THE STRATEGIC COMMITTEE

PURPOSE: Information/Discussion

An "open" meeting of the Strategic Committee was held on June 4th, the major item being the Final Submission (to Monitor at site visits in May/June) of the 2015/16 Operational Plan, presented by Melanie Hill. The amendments to the previous plan and the changes to the 2014/15 I&E CoSRR position were detailed and it was noted that the "declaration of sustainability" had been replaced with a commitment to a formal review of financial risk and strategic options on which to build a Financial Recovery Plan, by end of July 2015. The final submission of the Capital Plan included, as major items of expenditure, Dover reprovision of services, CT Scanner and improvement to the A&E facilities - with a reduced allocation to the KPP (because of slippage). The commitment to fully implement the CQC improvement plan in preparation for re inspection in July had been actioned. The "next steps" included a Review of operational , financial and strategic assumptions by the Chief Executive, Director of Finance and Chair by the end of July 2015 and establishment and embedding of the work of the Financial Recovery Group.

An update on "Delivering our Future" was presented by Director of Strategic Development and Business Planning, noting that the time frame for this Strategy was now 2-10 years and not 5 - 10 years. The case for change included an unsustainable current pattern of services on the 3 acute sites and the need to integrate services with primary care on a "tiers of care" basis. Work was proceeding with Ernst and Young, local clinicians and staff, CCGs and other providers and included the Clinical Senate and research and visits to sites of good practice including the Netherlands and Leicestershire University Hospitals FT. Specialty Risk Assessments , including of Unselected Medicine at the 3 sites were being carried out with a view to achieving a sustainable position for the Trust.

A year end review of the Trust's Procurement Services Transformation Strategy was presented by the Assistant Director of Strategy Procurement, detailing the new structure and new strategies including process mapping and product standardisation and consolidation, with achievement of a Savings Total for 2014/15 of £3,819,117 for the year 14/15,

John Sewell Chair CoG Strategic Committee