

Emerging Risks Report (For New Risks)

Report Date	05 Sep 2017
Risk Register	1. Strategic Risk Register

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Risk Ref	Risk Title	Cause & Effect	Strategic Priorities	Inherent Risk Score	Risk Control	Assurance Level	Residual Risk Score	Action Required	Target Risk Score	
SRR 15	Inability to sustain services on the two acute sites following reconfiguration Risk Owner: Matthew Kershaw Delegated Risk Owner: Elizabeth Shutler Last Updated: 02 Mar 2017	Cause Services (Emergency Medicine, Surgery, Obstetrics, and Paediatrics) fail to comply with National Clinical Standards and the Royal College four priority standards for seven-day services Effect *Potential harm to patients *Further re-configuration of services *Regulatory concerns *Reputational damage *Financial unsustainability/loss as a result of investing further in services and staff *Significant additional capital requirement	AO3: Provision: Provide the services needed and do it well	I = 4 L = 4 High (16)	Detailed review of services against clinical standards completed leading to a good understanding of services at risk	Limited	I = 4 L = 3 Moderate (12)	Carry out individual service reviews to have a better understanding of the risks faced by each service Person Responsible: Elizabeth Shutler To be implemented by: 29 Sep 2017	I = 4 L = 2 Moderate (8)	
					Local tariff negotiated with Commissioners for services that exceed national tariff	Adequate		Identify national and international best practice to support service configuration i.e. the Nuffield Institute Small Hospital Programme and report back to Board Person Responsible: Elizabeth Shutler To be implemented by: 29 Dec 2017		
								Transformation of Clinical Services in East Kent as part of the full implementation of the STP Person Responsible: Elizabeth Shutler To be implemented by: 31 Dec 2019		