

ANNUAL GENERAL MEETING 2011

FINANCIAL PERFORMANCE OVERVIEW 2010/11

Jeff Buggle

**Director of Finance &
Performance**

Putting patients first

2010/11 OVERVIEW

- Treated more patients than ever before
- Strong financial performance
- Continued investment in our estate and equipment

GIVING A SOUND PLATFORM FOR
THE FUTURE

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FINANCIAL HIGHLIGHTS

	£m
Total Income	489.8
Operating Expenses	(472.9)
Surplus before Financing	16.9
Finance Income/Costs (Inc PDC Payable)	(8.1)
I&E Surplus	8.8
Monitor Risk Rating	4
Fixed Assets @ 31.03.11	267.1m
Cash Balance @ 31.03.11	42.8m

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PATIENT ACTIVITY 2009/10 TO 2010/11

	2009/10	2010/11	Growth
Primary care referrals	141,803	141,813	0.0
Elective spells	64,312	70,760	10.0
Non Elective spells	74,376	75,582	1.6
Outpatient attendances	579,971	596,714	2.9
A&E attendances	199,501	203,957	2.2

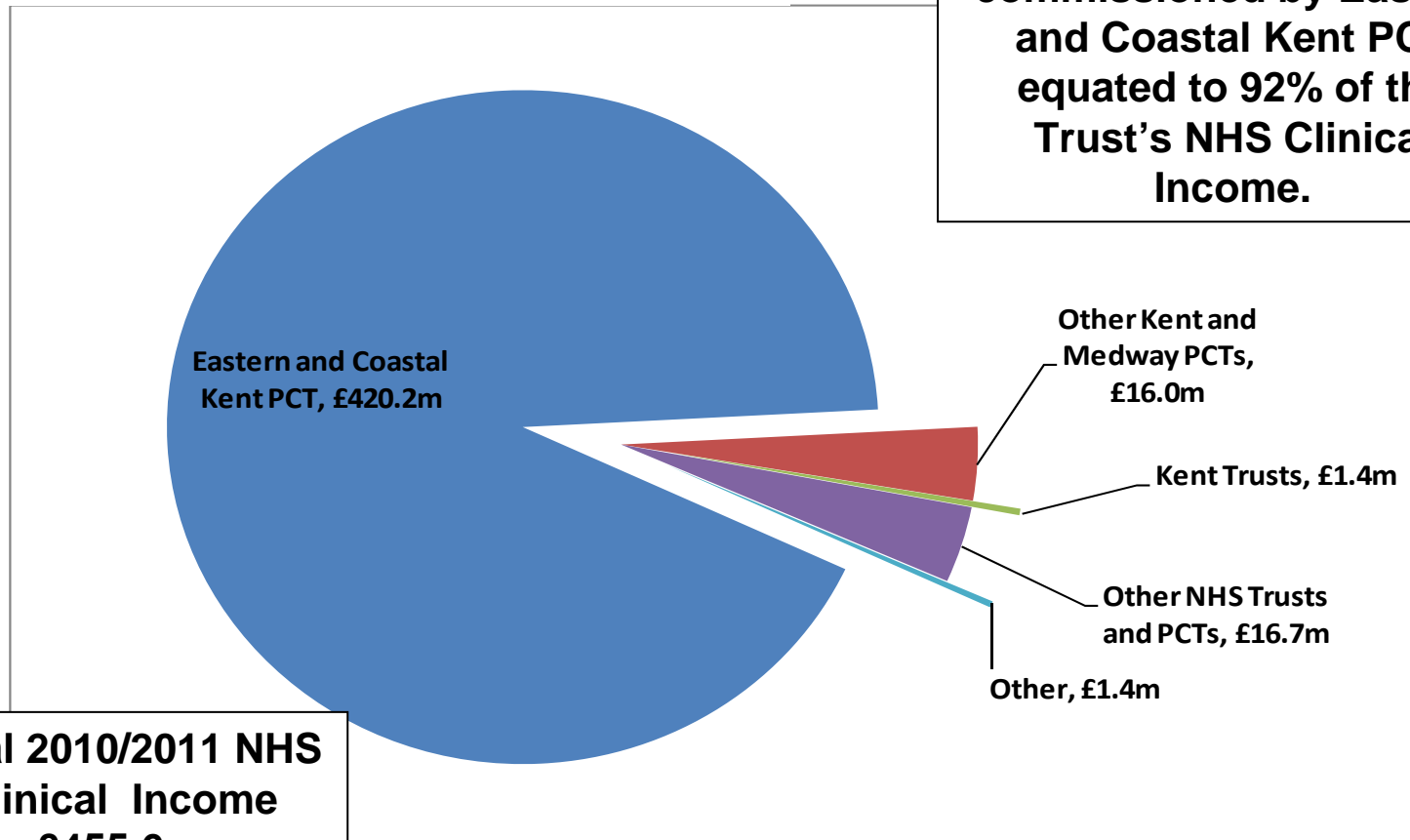
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FINANCIAL RISK RATING 2010/11

Criteria	Metrics	Trust's	Score (1 to 5)
Underlying performance	EBITDA margin (% of income)	6.6%	3
Achievement of plan	EBITDA (% of plan)	97.2%	4
Underlying performance	Return on assets	5.6%	4
	Surplus margin	1.7%	3
Liquidity	Liquidity ratio (days)	34.1	4
Overall Rating			4 *

* Performance as a Foundation Trust is evaluated through Monitor's Financial Risk Rating; 4 is the maximum score for a new Foundation Trust

2010/2011 NHS Clinical Income by Source



NHS Patient Care commissioned by Eastern and Coastal Kent PCT equated to 92% of the Trust's NHS Clinical Income.

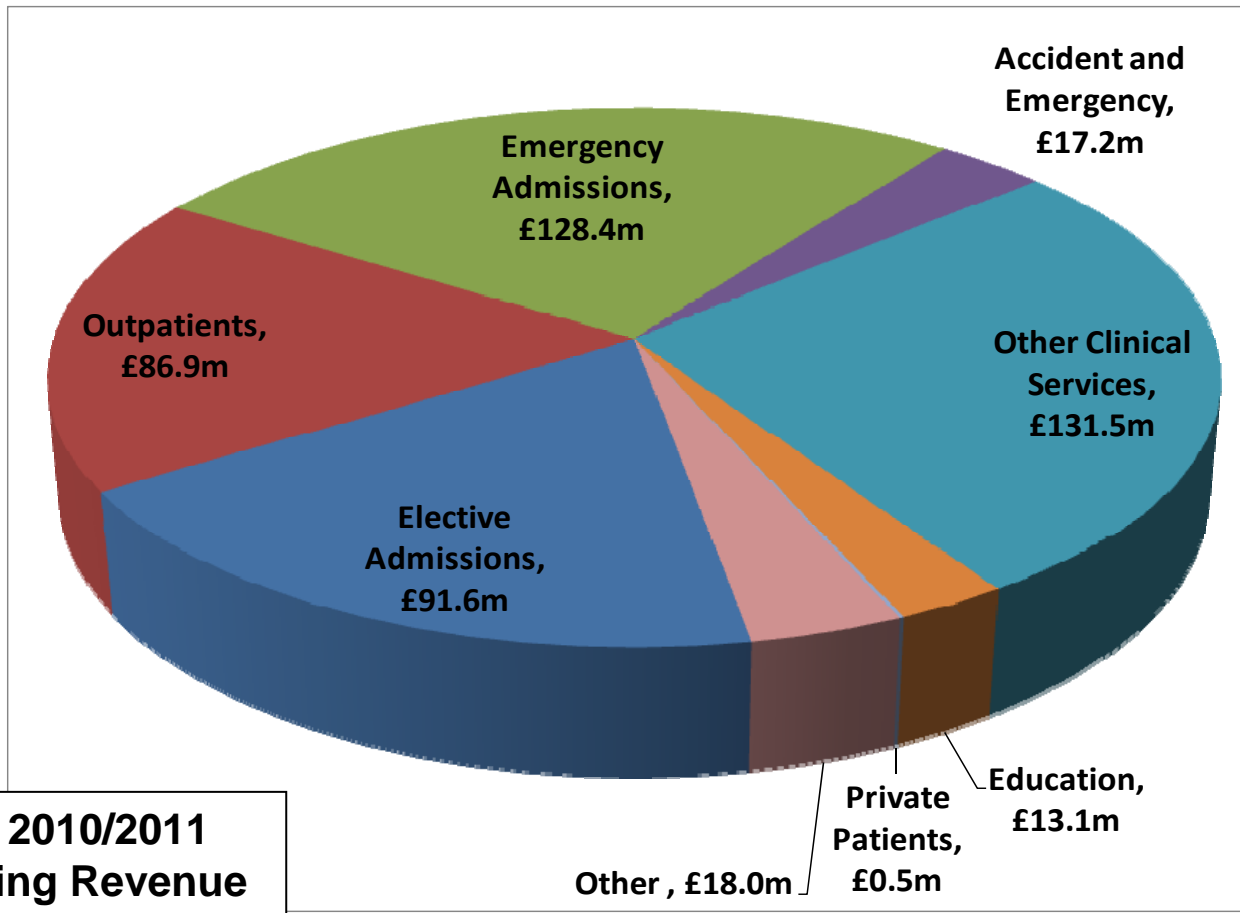
**Total 2010/2011 NHS Clinical Income
£455.6m**

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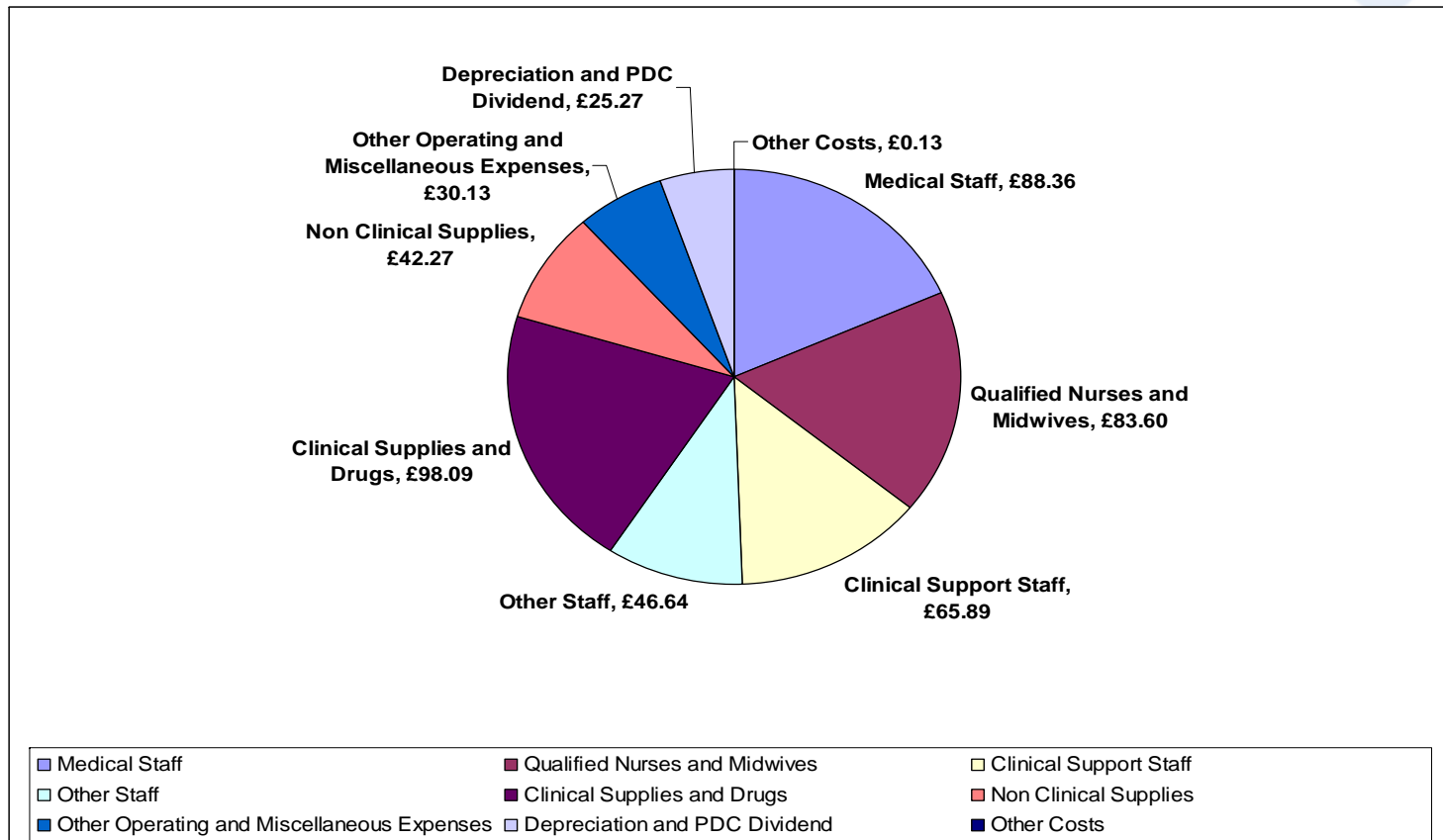
2010/2011 Income by Type



**Total 2010/2011
Operating Revenue
£487.3m**

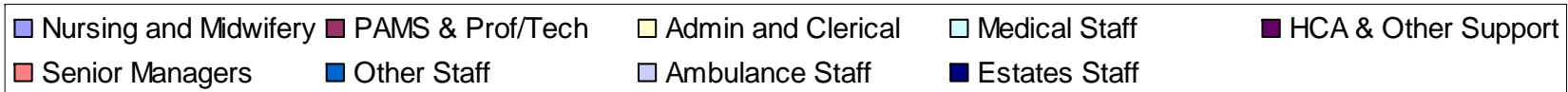
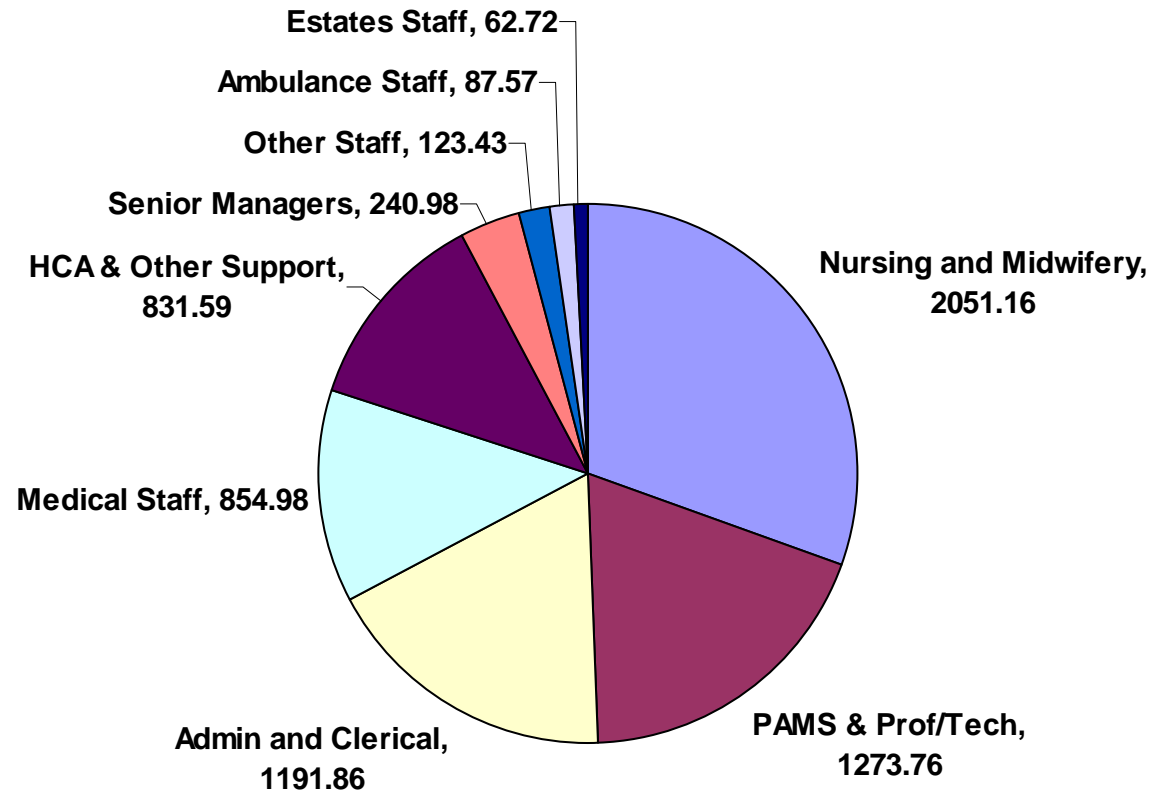
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HOW THE MONEY WAS SPENT



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Staff Whole Time Equivalent By Pay Group



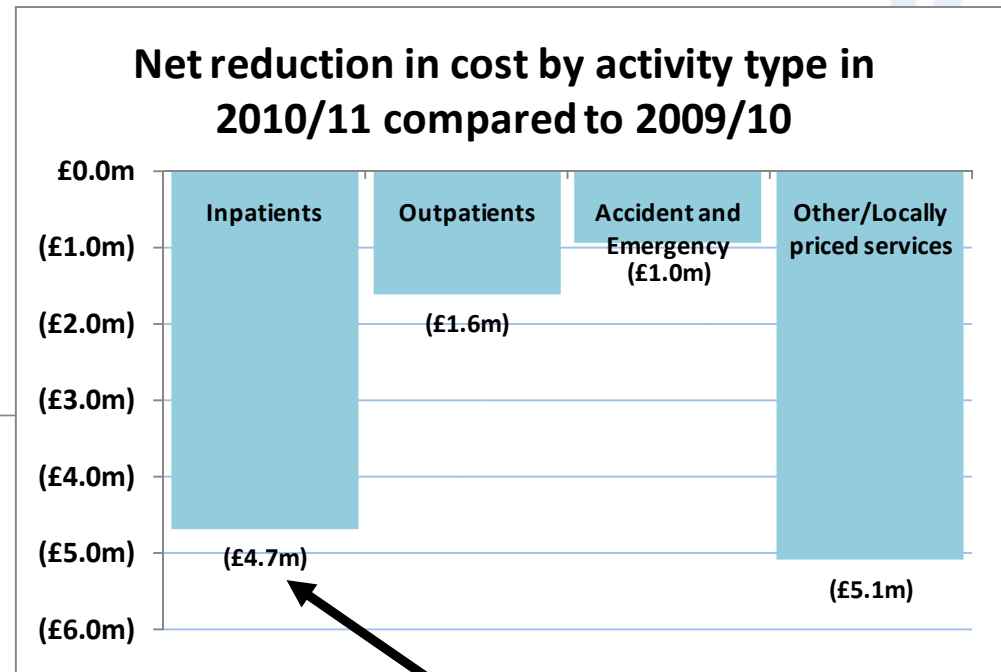
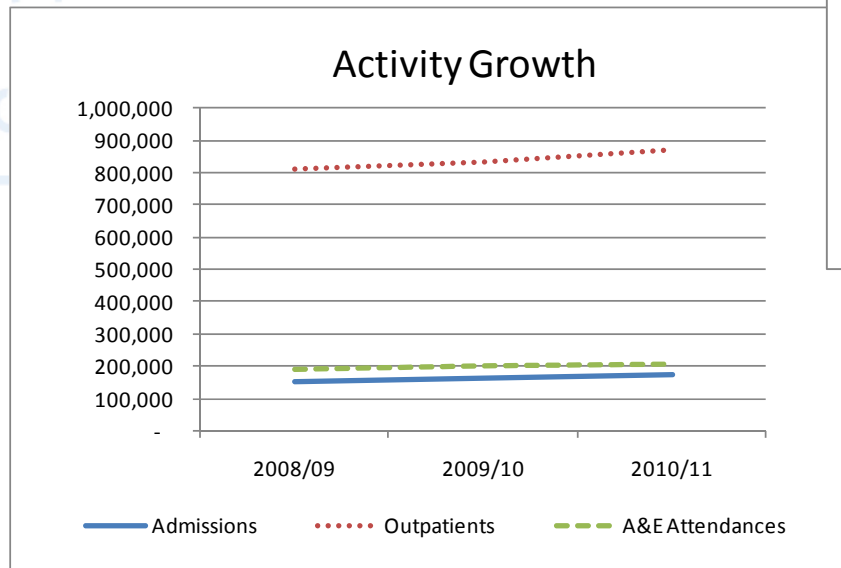
SERVICE DEVELOPMENTS IN 2010/11

- PPCI
- Da Vinci Robot
- Thrombolysis Service and Direct Access TIA
- Dermatology Services
- Neurology Services Expansion

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ACTIVITY AND COSTS

Since 2008/09 - 12% Activity growth and 7% unit cost reduction



Cost of delivering inpatients fell by **£4.7m** after adjustments for activity growth and inflation increases.

CAPITAL INVESTMENT IN 2010/11

Capital Schemes

2010/11

£m

Centralisation of maxillo-facial services

3.6

Endoscopy – Accreditation & Expansion

2.4

Oncology Upgrade

0.8

Medical Equipment

5.8

Information Technology

2.5

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CHARITABLE FUNDS

- Received Income of £844,012
- Value of Funds @ 31 March 2011 £4,567,202
- Expenditure on patient enhancement and medical equipment £619,587
- Launched major appeal to raise £1.2m, to date raised £0.43m

Thank you for your continued support, especially the Leagues of Friends
£530,000 in grants 2010/11