

EAST KENT HOSPITALS UNIVERSITY NHS FOUNDATION TRUST

REPORT TO:	COUNCIL OF GOVERNORS MEETING 16 JANUARY 2015
SUBJECT:	REPORT FROM THE STRATEGIC COMMITTEE
REPORT FROM:	COMMITTEE CHAIR
PURPOSE:	INFORMATION/DISCUSSION

SUMMARY OF COMMITTEE ACTIVITY:

The Committee met on 12 December 2014.

The Trust's Corporate Planning and Performance Lead presented the Trust's Planning Process (2015/16-2019/20) including a Summary of the Financial Impact of the Draft Strategic Initiatives, the Draft of the Five Year Capital Plan and the Key Future Planning Dates (up till June 2015), following the presentation of planning assumptions and the agreed process at the CoG meeting on 7th November.

The Trust Base Plan (2015/16) had been reviewed to incorporate the updated Financial Strategy, as determined by current and forecast performance, and the Draft Strategic Initiatives for Year 2 (2016/17) "refreshed" to enable a "potential for bringing forward and alignment with other initiatives" - these including commencing investment for: centralisation of high risk and emergency surgery, reconfiguration of acute medicine and establishment of a Kent and Medway Hub for Specialist Services as well as further development of Ambulatory Care, establishment of a Support Services Hub and the Kent Pathology Partnership. In addition that year (2016/17) would incorporate the initiation of new business opportunities: expansion of Specialist services (Robotics), development of the Older People Strategy, Primary Care Co-location and the Private Patient Strategy. Also 'New Business Opportunities' would be initiated in partnership with other Local Health Economy Partners, to reduce internal waits and delayed transfers of care and reductions of A&E and Outpatients Attendances. The Interim ITU 2 site model with expanded Critical Care Outreach would be initiated, with further development in 2017/18. Governors noted the intensive, detailed and ongoing work by Divisions, planners and managers and the involvement of front line staff through the 8 Workstreams to support these initiatives, as outlined by Director of Strategic Development and Capital Planning in a previously circulated copy of a Report to the Board of Directors and understood that some modification might be required following Monitor's Business Planning Guidance to be published on 23rd December and that financial investments were subject to Commissioner Contract Negotiations (primarily Kent CCGs).

The Clinical Leads for Critical Care and for Surgery presented very clear and useful "Master Classes" on the current challenges and the future options for Critical Care and for Surgical Services and their clinical adjacencies, both emphasizing the benefits of consolidating highly specialist staff and facilities onto fewer sites.

"Key Future Dates for Planning " involving Governors (subject to future Monitor Guidance December 23rd) in 2015 are :

1. 16 January 2015: Presentation of Base Plan to CoG
2. 13 February 2015: Update (including written plan) to Joint NED and Governor Meeting
3. 16 March 2015: Update to Council of Governors
4. 2 April 2015: Submission of Operational (2 year) Plan to Monitor 4. May 8th.

SUMMARY OF THE COMMITTEE'S FUTURE WORK PLANS:

The Committee is scheduled to receive a presentation on the Trust's Seasonal Plan at its February 2015 meeting.

COUNCIL OF GOVERNORS ACTION REQUIRED:

To note the report and comment on future work plans.