Summary	Details	Assurance	4. Oversight Board / Committee
C1 Provider Licence - The right of patients to make choices	Subsequent to a person becoming a patient of the Licensee and for as long as they remain such a patient, the Licensee shall ensure that at every point where that person has a choice of provider under the NHS Constitution or a choice of provider conferred locally by Commissioners, they are notified of that choice and told where information about that choice can be found. Information and advice about patient choice made available by the Licensee shall not unfairly favour one provider over another and shall be presented in a manner that assists patients in making well informed choices. In the conduct of any NHS activities, the Licensee shall not offer or give gifts, benefits in kind, or pecuniary or other advantages to clinicians, other health professionals, Commissioners or their administrative or other staff as inducements to refer patients or commission services.	Current assurance: * Patient Access Policy * Conflicts of Interest policy (requires clinicians to declare their outside interests)	Finance and Performance Committee
C2 Provider Licence - Competition and Oversight	The Licensee shall not enter into any agreement or other arrangement or engage in activities which have the object or which have (or would be likely to have) the effect of preventing, restricting or distorting competition in the provision of NHS care.	Current Evidence: * The Strategic Development Team are aware of the need to involve NHSI / Competition and Markets Authority in transactions that may have the effect of preventing, restricting or distorting competition.	Finance and Performance Committee
COS1 Provider Licence - Continuing provision of Commissioner Requested Services	The Licensee shall not cease to provide, or materially alter the specification, any Commissioner Requested Service other than with the agreement in writing of all Commissioners to which the Licensee is required by a contractual or other legally enforceable obligation to provide the service as a Commissioner Requested Service.	Current Assurance: * Evidenced through signed contract and contract meetings during the year.	Finance and Performance Committee

COS2 Provider Licence - Restriction on	The Licensee shall establish and maintain an asset register	Current Assurance:	Finance and
the disposal of assets	which lists every relevant asset used by the Licensee for	* Standing Financial Instructions include provisions	Performance Committee
	the provision of Commissioner Requested Services. The	related to sale of assets used in CRS	
	Licensee shall not dispose of, or relinquish control over,		
	any relevant asset except with the consent in writing of		
	NHSI.		

COS3 Provider Licence - Standards of	The Licensee shall at all times adopt and apply systems	BREACHED:	Finance and
Corporate governance and financial	and standards of corporate governance and of financial	Current Assurance:	Performance Committee
management.	management which reasonably would be regarded as	* The Trust commissioned a well-led review in April	
	suitable for a provider of the Commissioner Requested	2016 and this concluded in July 2016. This showed	
	Services provided by the Licensee, and providing	significant improvement with seven of the well-led	
	reasonable safeguards against the risk of the Licensee	questions rated as "Amber-Green" (as opposed to 4	
	being unable to carry on as a going concern.	in the 2015 review) and three "Amber – Red. Grant	
		Thornton also noted that the rationale behind the	
		remaining "amber-reds" was due to the need to	
		further embed the work around risk management and	
		continuous learning, the culture change programme	
		and the governance structure.	
		*This improvement was supported by the Care	
		Quality Commission in their reports published on 21	
		December 2016.	
		*Internal and External Audit opinions	
		* Programme Support Office in place to support the	
		cost improvement programmes;	
		*Financial Governance Review in 2015 - all actions	
		completed	

COS4 Provider Licence - Undertaking	The Licensee shall procure from each company or person	The Trust does not have any Ultimate Controllers -	Finance and
from the ultimate controller	the Licensee knows or reasonably ought to know is at any time its ultimate controller, a legally enforceable undertaking, in favour of the Licensee, that the ultimate controller will refrain from any action which would be likely to cause the Licensee to be in contravention of any of its obligations. Equally, the ultimate controller will give to the Licensee, all such information in its possession or control as may be necessary to enable the Licensee to comply fully with its obligations under this Licence to provide information to NHSI	the definition of this is shown below for reference: An 'ultimate controller' is any body that could instruct the licensee to carry out particular actions. In practice, the ultimate controller would usually be the parent company of a subsidiary company.	Performance Committee
COS5 Provider Licence - Risk Pool Levy	The Licensee shall pay to NHSI any sums required to be paid in consequence of any requirement imposed on providers by the dates by which they are required to be paid. This condition future proofs the ability of NHSI to impose such an undertaking although there is no current requirement in this regard.	As specified in the outcome - there is no current requirement.	Finance and Performance Committee
COS6 Provider Licence - Co-operation in the event of financial distress	If NHSI gives notice that it is concerned about the ability of the Licensee to carry on as a going concern, the Licensee shall provide such information as NHSI may direct to Commissioners and others as NHSI may direct, allow such persons as NHSI may appoint to enter premises owned or controlled by the Licensee and cooperate with such persons as NHSI may appoint to assist in the management of the Licensee's affairs, business and property.	Current Assurance: * the Trust has good relationships with NHSI and would co-operate with any request. Trust is in Financial Special Measure and is working with NHSI and Mark Hackett.	Finance and Performance Committee

COS7 Provider Licence - Availability of	The Licensee shall act to secure that it has, or has access	Current Assurance:	Finance and
Resources	to, the Required Resources. The Licensee shall not enter		Performance Committee
	into any agreement or undertake any activity which	* Certificate submitted to NHSI with operational plan	
	creates a material risk that the Required Resources will	in December 2016.	
	not be available to the Licensee. The Licensee, not later		
	than two months from the end of each Financial Year,		
	shall submit to NHSI a certificate as to the availability of		
	the Required Resources for the period of 12 months		
	commencing on the date of the certificate.		
	The Licensee shall inform NHSI immediately if the		
	Directors of the Licensee become aware of any		
	circumstance that causes them to no longer have the		
	reasonable expectation referred to in the most recent		
	certificate.		
FT1 provider Licence - Information to	The Licensee shall ensure that NHSI has available to it	Current Assurance:	Integrated Audit and
update the register of NHS FTs	written and electronic copies of the following documents:	* The Trust Secretariat has processes in place to	Governance Committee
	a) the current version of Licensee's constitution;	ensure that the Trust's Constitution, Annual Report	
	b) the Licensee's most recently published annual accounts		
	and any report of the auditor on them; and	the agreed timescales;	
	c) the Licensee's most recently published annual report.	* Routine information requests are copied to the	
	Additionally for the towns of the Lieuwee shall may determ	Trust Secretary and the Assistant Trust Secretary to	
	Additionally for that purpose the Licensee shall provide to NHSI written and electronic copies of any document	ensure filings are made on time.	
	establishing or amending its constitution within 28 days		
	of being adopted.		
	or being adopted.		
FT2 Provider Licence - Payment to	Should NHSI determine that the Licensee must pay to	Currently there are no plans for NHSI to charge the	Integrated Audit and
NHSI in respect of registration and	NHSI a fee in respect of NHIS's exercise of its functions	licensee	Governance Committee
related costs	the Licensee shall pay that fee to NHSI within 28 days of the fee being notified.		

FT3 Provider Licence - Provision of Information to Advisory Panel	The Licensee shall comply with any request for information or advice made of it.	Current assurance: *No requests made *NHSI are set to disband the Panels and there has been little use from Governors across the country.	Integrated Audit and Governance Committee
FT4 Provider Licence - NHS Foundation Trust Governance Arrangements	The Licensee shall apply those principles, systems and standards of good corporate governance which reasonably would be regarded as appropriate for a supplier of health care services to the NHS.	This is the overall statement that the Trust needs to comply with but it is broken down into segments and those segments have been reviewed for compliance.	Board of Directors
FT4.2 Corporate Governance Systems	The Board is satisfied that the Trust applies those principles, systems and standards of good corporate governance which reasonably would be regarded as appropriate for a supplier of health care services to the NHS.	Current assurance: * Externally run Well-led review - July 2016 and delivery of recommendations; * Head of Internal Audit Opinion	Integrated Audit and Governance Committee
FT4.3 Implementation of Guidance	Have regard to such guidance on good corporate governance as may be issued by NHSI from time to time	Current assurance: * The Trust Secretariat reviews guidance coming out of NHSI and best practice from across various industries to ensure the Board is briefed accordingly.	Integrated Audit and Governance Committee
FT4.4a Governance Structure	The Trust has established and implemented effective board and committee structures	Current Assurance: * Well-led review in July 2016 confirmed the Board and committee structures were in place; * Annually each Committee reviews its effectiveness and terms of reference - the Nominations Committee reviews the output.	Integrated Audit and Governance Committee

FT4.4b Clarity on Responsibilities for	The Trust has established and implemented a system that	Current Assurance:	Integrated Audit and
Board and its Committees	has clear responsibilities for its Board, for committees	* Governance structure chart in place	Governance Committee
	reporting to the Board and for staff reporting to the Board	* Clear terms of reference reviewed annually	
	and those committees	* Board and Committee effectiveness reviews	
		(annually on self-assessment; externally every 3 years)	
		* New guidelines in place on reporting / style for staff	
FT4.4c Clear reporting lines and	The Trust has established and implemented clear	BREACHED	Integrated Audit and
accountabilities throughout its	reporting lines and accountabilities throughout the	Current Assurance:	Governance Committee
organisation	organisation.	* Well-led review in July 2016 provided positive	
		assurance on the reporting lines and accountabilities;	
		* Governance structure is documented and reviewed	
		annually	
		* Terms of reference are clear and reviewed annually	
		as part of the committee effectiveness reviews.	

FT4.5a Duty to operate efficiently,	The Trust has established and effectively implement	BREACHED:	Integrated Audit and
economically and effectively	systems and/or processes to ensure compliance with the	Current Assurance:	Governance Committee
	it's duty to operate efficiently, economically and	*Programme Support Office in place to support the	
	effectively.	management of cost improvement plans	
		* CIPs for 2017/18 on track to start delivery from 1	
		April 2017	
		* Internal Audit undertake value for money audits	
		* NHSI support through Mark Hackett to bring	
		challenge around efficiencies	
		* Vacancy Control Panel in place	
		* Agency Control in place	
		* Challenge through governance structure (Executive	
		Performance Reviews, Management Board, Finance	
		and Performance Committee and Board)	
		* Governors adding challenge through holding NEDs	
		to account	

FT4.5b Timely and effective scrutiny	The Trust has establish and effectively implemented	BREACHED	Integrated Audit and
and oversight by the Board of the	systems and/or processes to ensure timely and effective	Current assurance:	Governance Committee
Trust's operations	scrutiny and oversight by the Board of the Trust's	* Integrated Performance Report (IPR) was	
	operations.	introduced from June 2016 and draws together the	
		key indicators t monitor the Trusts performance in all	
		domains;	
		* The IPR is used throughout the Trust to ensure	
		timely and effective oversight;	
		* Executive Performance Reviews allow for scrutiny	
		by the Executive Team with any concerns escalated to	
		management Board;	
		* Board and Board Committee receive the relevant	
		sections of the IPR;	
		* The meetings are scheduled to allow Divisions and	
		Executive to validate the data before scrutiny.	

FT4.5c compliance with health care standards	The Trust has established and effectively implemented systems and / or processes o ensure compliance with health care standards binding on the Trust including but not restricted to standards specified by the Secretary of State, the Care Quality Commission, the NHS Commissioning Board and statutory regulators of health care professions.	Breached: Current Assurance: * CQC Reports in September 2016 and removal from Special Measures; * Integrated Improvement Plan - the Trust has had an Improvement Plan in place throughout the year but following its Quality Summit in January 2017 has been developing a plan that pulls the key improvement plans under one umbrella (quality, emergency care, finance) and this will be presented to the Board in April 2017.	Quality Committee
FT4.5d Effective financial decision-making, management and control	The Trust has established and effectively implemented system / processes to ensure effective financial decision-making, management and control (including but not restricted to appropriate systems and/or processes to ensure the Trust's ability to continue as a going concern).	BREACHED Current Assurance: * Well-led governance review (July 2016) / Financial governance review (July 2015) recommendations in place to support financial governance; * Finance and Performance Committee oversees the monitoring of the financials against plan; * Business Plan policy in place and followed - where appropriate a system of prioritisation is used to assess the competing investment decisions; * reduction of deficit for 2016/17 on 2015/16 * robust governance in relation to cost improvement plans.	Finance and Performance Committee

FT4.5e obtain and disseminate	The Trust has established and effectively implemented	BREACHED	Integrated Audit and
accurate, comprehensive, timely and	systems and or processes to obtain and disseminate	Current Assurance:	Governance Committee
up to date information	accurate, comprehensive, timely and up to date	* The Trust's new Integrated Performance Report was	
	information for Board and Committee decision-making.	launched in June 2016 with the April 2016 data and	
		has been developing throughout the year provide all	
		levels of the Trust with accurate and comprehensive	
		information.	
		*The Executive Performance Reviews are planned 3-4 working days after the monthly information is	
		available and this allows the timely review,	
		monitoring and challenge to the Divisional	
		Management Teams.	
		* Data Quality Audit undertaken by KPMG in 2015	
		* Information Assurance Board in place to monitor the validity, completeness and accuracy of patient	
		data, reports into Management Board;	
		* Data Quality Audit undertaken by RSM in April 2017	
		Data Quality Addit dildertaken by NSW III April 2017	

FT4.5f identify and manage material	The Trust has established and effectively implemented	BREACHED	Integrated Audit and
risks to compliance with the	systems and / or processes to identify and manage	Current Assurance:	Governance Committee
Conditions of its Licence	(including but not restricted to manage through forward	* Risk Management Policy in place / reviewed	
	plans) material risks to compliance with the Conditions of	annually	
	its Licence	* Annual Board workshop on risk and risk appetite	
		* Monthly reviews of risk at Board Committees and	
		Executive Risk Group	
		* Relevant training across the Trust	
		* Well-Led Review identified good risk management	
		processes that required further embedding (July 16)	
		* CQC report identified improvement relating to risk	
		management (Sept 16)	

FT4.5g Generating and monitoring	The Trust has established and effectively embedded	Current Assurance:	Integrated Audit and
and delivery of business plans	systems and / or processes to generate and monitor	* The Trust Annual Plan is developed involving all key	Governance Committee
	delivery of business plans (including any changes to such	stakeholders following the principles of its' licence	
	plans) and to receive internal and where appropriate	and subsequent guidance issued by external	
	external assurance on such plans and their delivery.	regulators. The Plan is approved at Board level	
	,	following detailed review by the Finance &	
		Performance committee, Council of Governors and	
		Management Board.	
		*Through its Performance Management Framework,	
		the Trust monitors performance against plan every	
		month through: Executive Performance Reviews	
		(Division specific); Management Board; Finance &	
		Performance committee (thorough review of the	
		Trust Corporate Performance Report and Balanced	
		Scorecard).	
T4.5h compliance with all applicable	The Trust has effectively established systems and / or	Current Assurance	Integrated Audit and

The systems and/or processes referred to in 4.5 should	Current Assurance:	Integrated Audit and
include but not be restricted to systems and/or processes	* Board skills mix is reviewed on an annual basis or	Governance Committee
to ensure: That there is sufficient capability at Board level	when recruitment is required;	
to provide effective organisational leadership on the	* Nominations Committee maintains oversight of the	
quality of care provided	succession planning at Board and Divisional level;	
	* a Board Development Programme is in place that	
	looks forward 12 months, this is a living document;	
	* Chief Executive is appraised by the Chairman	
	against his annual objectives;	
	* Executive Directors are appraised on an annual	
	basis in line with Trust processes;	
	* The Council of Governors, led by the Senior	
	Independent Director, appraises the Chairman and	
	feeds into the Non-Executive Directors appraisal	
	process	
	include but not be restricted to systems and/or processes to ensure: That there is sufficient capability at Board level to provide effective organisational leadership on the	include but not be restricted to systems and/or processes to ensure: That there is sufficient capability at Board level to provide effective organisational leadership on the quality of care provided * Board skills mix is reviewed on an annual basis or when recruitment is required; * Nominations Committee maintains oversight of the succession planning at Board and Divisional level; * a Board Development Programme is in place that looks forward 12 months, this is a living document; * Chief Executive is appraised by the Chairman against his annual objectives; * Executive Directors are appraised on an annual basis in line with Trust processes; * The Council of Governors, led by the Senior Independent Director, appraises the Chairman and feeds into the Non-Executive Directors appraisal

T4.6b Planning and Decision-making	The Board is satisfied that the systems and/or processes	Current Assurance:	Quality Committee
processes (quality of care)	referred to in 4.5 should include but not be restricted to	* The Chief Nurse and Medical Director oversee and	
	systems and/or processes to ensure that the Board's	sign off the Quality Impact Assessment for each CIP	
	planning and decision-making processes take timely and	ahead of implementation, there is a process in place	
	appropriate account of quality of care considerations.	to review these if CIPs change;	
		* The Integrated Performance report brings together	
		quality, safety, activity, performance and finance to	
		enable the Board and its Committees to look at the	
		Trust's activities in an integrated way;	
		* At Executive level the Strategic Investment Group	
		and Management Board review all business cases and	
		consider quality of care in all cases.	
		* The Standing Financial Instructions set out the	
		delegated limits for Executive sign-off and where	
		applicable Finance and Performance Committee and	
		Board.	

FT4.6c Collection of accurate,	The Board is satisfied that the systems and/or processes	BREACHED:	Quality Committee
comprehensive, timely and up to date	referred to in paragraph 5 should include but not be	Current assurance	' '
information	restricted to systems and/or processes to ensure the	* Information Assurance Board meets monthly to	
	collection of accurate, comprehensive, timely and up to	consider the accuracy and validity of the patient data,	
	date information on quality of care	reports into Management Board	
		* Integrated Performance Report contains a "star"	
		rating to show the strength of the data assurance,	
		this was noted as good practice in the July 2016 well-	
		led review report	
		* Process of validation is in place through the	
		Information Team, Divisions and Executive Directors.	
			0 10 0 00
FT4.6e Engagement on quality of care	The Board is satisfied that the systems and/or processes referred to in 4.5 should include but not be restricted to	BREACHED:	Quality Committee
with patient, staff and other stakeholders	systems and/or processes to ensure that the Trust,	Current Assurance: * Communications and Engagement Strategy	
stakenoluers	including its Board, actively engages on quality of care	approved by the Board December 2016	
	with patients, staff and other relevant stakeholders and	* Revised structure in Comms with a new Patient and	
	takes into account as appropriate views and information	Public Engagement lead	
	from these sources.	* Programme of Board 2 Boards and 1:1s with CCG an	
		other providers	
		* STP work - East Kent Delivery Board ensures good	
		engagement on patient pathways and longer term	
		solutions	

FT4.6f Accountability for quality care	That there is clear accountability for quality of care	BREACHED	Quality Committee
	throughout the Trust including but not restricted to	Current assurance:	
	systems and/or processes for escalating and resolving	* The Board approved the Trust's three year Quality	
	quality issues including escalating them to the Board	Improvement Strategy in April 2015. This had been	
	where appropriate.	developed through engagement with the staff. To	
		ensure continued engagement and ownership the	
		annual priorities for 2017/18 are being developed	
		through the staff-led Quality and Innovation Hubs	
		(Feb 17).	
		*The Quality Committee also receives information	
		and acts on themes from patient complaints and from	
		the Friends and Family Test. (monthly)	
		*The Trust will be sending a survey out to its key	
		stakeholders to seek their views on the level of care it	
		gives and how well it engages. (Mar 17)	
		* There is a clear route for any member of staff to	
		escalate and resolve quality issues, through their	
		governance boards to Quality Committee and	
		ultimately to the Board. The Raising Concerns Policy	
		provides additional assurance to the Board that issues	
		are being raised.	
		* In line with National requirements the Trust has in	
		place three Freedom to Speak up Guardians and a	
		Guardian of Safe Working.	

FT4.7 Capabaility of Worforce (from	The Board is satisfied that there are systems to ensure	BREACHED	Strategic Workforce
Ward to Board)	that the Trust has in place personnel on the Board,	Current assurance:	Committee
	reporting to the Board and within the rest of the	* People Strategy in place with approved	
	organisation who are sufficient in number and	implementation plan;	
	appropriately qualified to ensure compliance with the	* Succession plan in place - monitored through	
	conditions of its NHS provider licence.	Nominations Committee;	
		* Board development plan in place and training	
		identified to support delivery of the annual priorities;	
		* Leadership and Development programme approved	
		(phase 1) by NHSI;	
		* Focus on hard to recruit / different models	
		* Nurse staffing data reviewed monthly at Quality	
		Committee;	
		* Ward establishment reviews presented to Strategic	
		Workforce Committee	
G1 Provider Licence - Provision of	This condition refers to the need for licensees to provide	Current Assurance:	Finance and
Information	NHSI with information and documents, in such manner	* The Trust Secretariat and Finance Team /	Performance Committee
	that the Regulator requires.	Information Team support the submission of	
		information to NHSI in a timely manner.	
G2 Provider Licence - Publication of	The Licensee shall comply with any direction from NHSI to	Current assurance:	Finance and
Information	publish information about health care services provided	* Information Team publish / provide information as	Performance Committee
	for the purposes of the NHS	set out by NHSI	

G3 Provider Licence Payment of Fees to NHSI	This condition gives NHSI the ability to charge fees and obliges licence holders to pay fees to Monitor if requested in respect of the Regulator exercising its functions. Although no plans to adopt this are currently in place, this condition future proofs such a requirement.	Currently no fees are charged.	Performance Committee
G4 Provider Licence - Fit and Proper	This licence condition prevents licensees from allowing	Current assurance:	Strategic Workforce
Persons Test	unfit persons to become or continue as governors or directors, except with the approval in writing of NHSI. An unfit person is deemed to be an individual who has been adjudged bankrupt; or who within the preceding five years has been convicted and a sentence of imprisonment (whether suspended or not) for a period of not less than three months was imposed on them; or who is subject to an unexpired disqualification order made under the Company Directors' Disqualification Act 1986.	* CQC inspection in September 2016 checked the records and found the Trust compliant; * Chair of Nominations Committee undertook an audit of Trust records during 2016/17	Committee
G5 Provider Licence - NHSI Guidance	General Condition 5 requires that the Licensee at all times has regard to guidance issued by NHSI. Where the Licensee decides not follow NHSI's guidance it shall inform NHSI of the reasons for that decision.	Current Assurance: * Executive Directors and Trust Secretary receive the briefings from NHSI and action taken to address the guidance.	Integrated Audit and Governance Committee

G6 Provider Licence - Systems for	This condition requires the Licensee to take all reasonable	Current Assurance:	Integrated Audit and
compliance with licence conditions	precautions against the risk of failure to comply with the	* Process around sign-off of self-assessment on	Governance Committee
and related obligations	licence and other important requirements.	Provider Licence (through Committees / Board) annually	
	The Licensee must ensure the establishment and	* Annual Governance Statement - annually	
	implementation of processes and systems to identify risks	* Corporate Governance Statement - annually in	
	and guard against their occurrence. The Licensee shall	Annual Report	
	also regularly review those processes and systems to	* Risk Management processes	
	ensure they have been implemented and are effective.		
	Not later than two months from the end of each financial		
	year, the Licensee shall prepare and submit to NHSI a		
	certificate to the effect that following a review of these		
	systems and processes its Directors are, or are not,		
	satisfied that within the last full financial year, it took such		
	precautions as were necessary to comply with this		
	Condition. The Licensee shall publish the certificate within one month of its submission to Monitor in such manner		
	as is likely to bring it to the attention of parties		
	reasonably expected to have an interest.		
	reasonably expected to have all lifterest.		
G7 Provider Licence - Registration	This condition requires Licensees to be registered at all	The Trust is registered with the CQC.	Quality Committee
with the Care Quality Commission	times with the CQC. The Licensee shall notify NHSI	http://www.cqc.org.uk/provider/RVV/registration-info	
	promptly of any application to the CQC for the		
	cancellation of its registration, or the cancellation by the	The Trust has 4 Requirement Notices and is	
	CQC of its registration.	responding to them through the Integrated	
		Improvement Plan and the Improvement Plan	
		Delivery Board has oversight on this from an	
		Executive perspective.	

G8 Provider Licence - Patient eligibility	General Condition 8 requires that Licensees set	Current Assurance:	Finance and
and selection criteria	transparent eligibility and selection criteria, apply those	* Patient Access Policy	Performance Committee
	criteria in a transparent way and publish those criteria in	* Resources for staff to understand patient access are	
	such a manner as will make them readily accessible by	on the Trusts intranet.	
	any persons who could reasonably be regarded as likely to		
	have an interest in them.		
G9 Provider Licence - Application of	The Conditions in Section 5 shall apply whenever the	Current Assurance:	Finance and
IC1 Provider licence - Provision of	The Licensee shall not do anything that reasonably would	This licence condition was fully reviewed against the	Finance and
P1 Provider Licence - Recording of	From the time of publication by NHSI of Approved	Current Assurance:	Finance and
Information	Reporting Currencies the Licensee shall maintain records	* The Trust takes part in the annual reference costing	Performance Committee
	of its costs and of other relevant information in	process - paper to Finance and Performance	
	accordance with those Currencies by allocating all costs	Committee in March 2017	
	expended by the Licensee in providing health care		
	services for the purposes of the NHS within that Currency.		
	Such cost allocation methodology and procedures should		
	adhere to the information as set out in the Approved		
	Guidance.		
P2 Provider Licence - Provision of	The Licensee shall provide NHSI with such information	Current Assurance	Finance and
Information	and documents as NHSI may require for the purpose of	* The Corporate Planning & Performance Lead	Performance Committee
	performing its pricing functions. The Licensee shall take	Accountant provides information on an annual basis -	
	all reasonable steps to ensure that the information is	received by Finance and Performance Committee in	
	accurate and complete.	March 2017	
P3 Provider Licence - Assurance	If required the Licensee shall submit to NHSI an assurance		Finance and
Report on NHSI Submissions	report relating to its costing submission. Such a report	* Costing report to Finance and Performance	Performance Committee
	shall meet the requirements if it is prepared by an	Committee in March 2017	
	approved auditor, it expresses a view on whether the		
	submission is based on cost records which complies with		
	guidance and provides a true and fair assessment of the		
	information it contains.		

P4 Provider Licence - Compliance with	Except as approved in writing by NHSI, the Licensee shall	Current assurance:	Finance and
National Tariff	comply with the rules and apply the methods concerning	* Trust has agreed a payment by results contract in	Performance Committee
	charging for the provision of health care services for the	line with the tariff published by NHSI.	
	purposes of the NHS contained in the national tariff		
	published by NHSI.		
P5 Provider Licence - Constructive	The Licensee shall engage constructively with	Current assurance:	Finance and
engagement concerning local tariff modifications	Commissioners, with a view to reaching agreement in any case in which it is of the view that the price payable for the provision of a service for the purposes of the NHS in certain circumstances or areas should be the price determined in accordance with the national tariff for that service subject to modifications.	* financial and operating plan in place / monitored through the Finance and Performance Committee; * Payment by results contract agreed with Commissioners	Performance Committee